

**INVER GROVE HEIGHTS CITY COUNCIL WORK SESSION  
MONDAY, AUGUST 3, 2020. 6:00 PM - 8150 BARBARA AVENUE**

**A. CALL TO ORDER:** The City Council of Inver Grove Heights met for a Work Session on Monday, August 3, 2020. Mayor Tourville called the meeting to order at 6:00 p.m. The Pledge of Allegiance was recited.

**Roll Call:** Present in person were Mayor Tourville; Council Members Piekarski Krech, Perry, Bartholomew, and Dietrich; City Administrator Joe Lynch, City Attorney Bridget McCauley Nason, Public Works Director Scott Thureen, Parks and Recreation Director Eric Carlson, Golf Course Clubhouse Superintendent Matt Moynihan, and City Clerk Rebecca Kiernan.  
Present Via Zoom/Phone: Communications Manager Amy Looze, and Technology Manager Marc Gade.

**1) City Logo:**

Communications Manager Amy Looze gave the following presentation about the proposed City Logo Refresh:

- Need for small changes identified in the City Communications Plan.
  - One of the goals is to standardize communications and branding.
  - Different versions of our City logo are currently in use.
  - Using one logo, conveys reliability, consistency, and excellence - One of our core values.
- Optimal timing for an update.
  - Coincides with a redesign of the City website (Fall 2020-2021).
  - Coincides with a domain name change from invergroveheights.org to ighmn.gov.
  - Optimal timing to incorporate new logo into newly printed letterhead and business cards, which will need to be updated anyway due to the domain change. (Would not be incurring additional costs).
- Problems that can be resolved by a logo update:
  1. When the current logo is resized or applied to different formats, the scalloped edge on the bottom of the logo, meant to signify water, can get distorted and look like a jagged edge. Examples were shown.
  2. Because multiple versions exist, the colors used in logos are not always consistent. Photos were displayed of the proposed logo with updates to the bottom edge and colors. The green color would stay the same, the yellow color appears brighter. Both colors would be used consistently whenever the logo would appear.
- Benefits of a logo update:
  - Achieve standardization of our City logo, conveying consistency, reliability, and attention to detail when residents interact with us.
  - When the new logo is resized, the bottom edge does not get distorted.
  - Continued use of a design element that conveys the City's proximity to water. Important for the future if continuing to highlight the eastern border on the Mississippi River as a Community asset, which is one of the City's strategic objectives.
  - Use of wave element aligns with the physical signage at the VMCC.
  - Small, gradual change. Still very recognizable as our City logo.
  - Optional use of our City name in the logo so that Inver Grove Heights becomes more recognizable outside of our immediate area to attract businesses Statewide.
- Few additional costs involved in order to address logo in print and digitally.
  - Will need to update the City stationery anyway because of the domain name change.
  - Roll out the change gradually. Apply the new logo on items such as signs, flags, or vehicles that need to be replaced.
  - Avoid a four-color printing process.

Communications Manager Looze asked the Council to consider approving the logo update/refresh this month so it can be incorporated into the new website.

Councilmember Piekarski Krech asked what the cost was and how much inventory was currently on hand in terms of stationery, business cards, envelopes, and branded merchandise. Communications Manager Looze responded the design cost for the design was approximately \$300.00. She responded she was unsure about inventory but has been communicating with Staff about ordering the smallest amount in case this would be updated. She would look into how much inventory is left. She stated they could order items with the new logo when people needed to replace them. Ideally it would be best to change it all at once since they are changing all of the email addresses to show IGHMN.gov.

City Administrator Joe Lynch stated they have been ordering the minimum amount of stationary (six-month supply), and business cards (250). They knew the website design was coming and also planned for the domain change. He agreed with Communications Manager Looze that they would make the change to the new stationary as they run out of supply. The same would be done for business cards but depends on who the person is. For example, the Park and Recreation Director goes through a minimum supply very quickly, where others may not use them up that fast.

Councilmember Piekarski Krech asked if the domain change has been approved, and the logo. City Administrator Lynch responded the domain name has been registered and approved. Council decides on the logo. He stated the domain name changed so it denotes Government with the .gov. Many other Cities are also making the change.

Councilmember Dietrich asked if the refresh was done inhouse. She asked if they could see the other logo options presented. Communications Manager Looze responded this was hired out, the designer helps with the Insights newsletter. She responded she would follow up with the additional logos. Councilmember Dietrich asked for a timeline for the other items such as vehicles and the cost. Communications Manager Looze responded she would gather information from other Departments and get it to the Council.

Mayor Tourville stated he did not believe they need to do all vehicles, as the current logo and this one is not that different. He suggested to change when vehicles are replenished. City Administrator Lynch responded when new vehicles come out, they would get the new logo. Some vehicles have decals which are easier to remove. He stated the intention with vehicles and signage is not to replace those until they age out of the system.

Councilmember Piekarski Krech asked if they would still keep the single color on department trucks. Different groups of trucks carry different colors. Communications Manager Looze responded they would have options. She stated when following up with Council she can also include a black and white version. Mayor Tourville asked for more information about the different colors used. Communications Manager Looze responded they would come back with more information about using black and white, or different colors for different Departments, or incorporate the Department name into the logo.

Councilmember Perry asked if there were any other bigger signs like the one at the Grove, that they would have to change. Communications Manager Looze responded it would be optional. For instance, the water tower would be further into the future. At the VMCC the logo takes place on the physical signs both inside and outside. City Administrator Lynch stated the park signage consists of large physical stones. They do not intend to change those unless defaced or destroyed. Communications Manager Looze stated it would not look strange to have both versions out there for outdoor signage, but felt it was important to standardize what appears on the website and in printed pieces like business cards and letterhead.

Councilmember Perry asked if the current domain name would default to the new domain name if the old one was typed in. Communications Manager Looze responded yes.

Mayor Tourville asked about water towers. Public Works Director Scott Thureen responded they only show the City name.

City Administrator Lynch suggested the information being requested be put together and brought before the August 24<sup>th</sup> City Council meeting. Council agreed.

**2) Discuss Inver Wood Golf Course Membership Program:**

Park and Recreation Director Eric Carlson stated three years ago the Anniversary Membership Program was introduced and was widely successful at the Golf Course. One of the goals was to bring more customers to the Golf Course and this program has done that. Another goal was to fill unused tee times that were not selling prior to the membership program. That goal has been reached. He stated they were down 30 to 35% in tee times prior to the program, and are currently a little over 60%, not counting this year due to COVID-19.

Golf Course Clubhouse Superintendent Matt Moynihan agreed with Park and Recreation Director Carlson's statement about the Anniversary program being very successful. He stated he has been in the golf business since he was 15 years old and managing in the golf industry for 20 years. He has had numerous marketing plans come to him; this is the first one where the person has said "we don't get money unless you make money". He stated he called other customers who have worked with him and it has worked in almost every single case he has done.

He stated this year, with Covid, a lot of measures had to be done to protect customers and Staff. Numbers from this year are misleading because they had to change the tee times from eight minutes to ten minutes. He stated the Golf Course allows people to remain socially distant at a time when restaurants, bars, and shopping were closed. The plan would be \$349.00 for three years. He stated he spoke with MMC and told them they are a returning customer, addressed some points, and negotiated it down to 10%. They discussed what some residents were saying about being unable to get first choice on this as it was opened to everyone at the beginning. He stated his theory and the MMC's was that you want to get people in there and close the deal down as fast as you can. The last campaign lasted four days. He stated this time they would like to see it go out first to residents and those that already have an Anniversary membership with them.

Councilmember Bartholomew asked about the doubled price for the same product. Clubhouse Superintendent Moynihan responded that was the firm's, and his, personal opinion. The last time this program was run it was three years for \$177.00. He stated the golf market in Minnesota is unique, when the snow melts everyone wants to get outside until November when it is done. The market in other States where it is too warm in the summer months is that the course is open year-round, that play wears down due to higher temperatures. In Minnesota there are more golfers per capita to draw from than any other area in the Country. He stated the first campaign should have been run at \$99.00 per year for a total of \$297.00.

Councilmember Bartholomew asked if any other courses are running this type of program. Clubhouse Superintendent Moynihan responded no. One of the deals he has with MMC is that they cannot work with other golf courses within a 15-mile loop of this course. MMC would call if doing business with any other golf courses within Minnesota. There is one by Hinckley. Mayor Tourville stated that course is owned by Inver Grove Heights residents, that is how they heard of the program.

Councilmember Bartholomew asked if Finance was in agreement with the anticipated revenue and how it would be split over three years. Clubhouse Superintendent Moynihan responded yes.

Mayor Tourville stated in one of the forums, comments were made about how the Golf Course does not make money and how the City has had to put thousands of dollars into the course every year. The last two years they have not had to. Clubhouse Superintendent Moynihan responded he personally runs the net operating income from the Golf Course. Equipment was purchased and loans were paid off last year with Golf Course money. He stated the money gives them the ability to replace something, purchase something, or make improvements on the course. The first two years of the program, 2018 and 2019, had the least number of playable days in the golf season since he has been there since 1998. If things stay where they are, they are sitting at an 80% utilization rate. He stated its busy, people have to be in the books in order to play.

Mayor Tourville stated adjustments needed to be made with golf carts this year. He stated he would like it scheduled out a bit different. He would like three tiers as follows:

1. Existing card members get first choice. Send out a letter or an email thanking them for being a customer and telling them it is appreciated. They get the first number of days to look at the program.
2. Opening it up to City residents.
3. Open it up to the general public.

Clubhouse Superintendent Moynihan responded about golf cars saying they exchanged their old fleet toward the new fleet of golf cars and added a few. At the end of last season, they had money and discussed what they should do with it. It was decided to pay off the equipment loan and pay off the golf cars. Nothing is owed on them. He stated they would have those cars between eight to ten years. The normal life of a golf car is five to six years, but they were able to get nine years out of the last fleet.

Clubhouse Superintendent Moynihan responded about the schedule stating last time it worked quickly. The guidelines the firm would come with may say it would take 90 to 120 to achieve. He does not believe it would take three weeks. There will be returning members, residents will receive postcards, that could take a week, and then opening it up to the general public could take another week. He stated he was not sure if it would play out differently doing it tiered or like they did the last time.

Mayor Tourville asked if he were an existing member, did not get the emails or card in the mail, and is on vacation, and discovers the program took place while away for one week. Councilmember Piekarski Krech commented that situation could take place with anything. Mayor Tourville stated some sport teams give a week to make a decision. He believes it would be good PR to say thank you and give them the first choice. Clubhouse Superintendent Moynihan responded he hears what is being said and has told Park and Recreation Director Carlson that after the meeting this evening, he would know more tomorrow. People have already been asking him about the promotion after noticing this topic would be discussed on the Agenda this evening.

Clubhouse Superintendent Moynihan stated depending on how the discussion goes, tomorrow they could send out an email saying they are working on the program, details are not finalized yet, but people should make sure their email is up to date and to be aware of the spam filter. He stated information would go out on Facebook and Twitter. Councilmember Piekarski Krech suggested placing signs at the Golf Course. Clubhouse Superintendent Moynihan responded they would be placing signs up all over the building.

Mayor Tourville stated last time this was done there were issues with both the phones and email. Clubhouse Superintendent Moynihan responded this time they will quarter off 12 lines. They are going to try to drive everyone into doing it online. In person and calls will also be accepted.

Mayor Tourville stated a number has to be set. Clubhouse Superintendent Moynihan responded they were high 30%-40% utilization, that put them in 42,000 to 44,000 rounds a year. The place they would like to be is 60,000 to 65,000. In 2018 and 2019 they were at 59,800, and 59,200 rounds.

Councilmember Piekarski Krech stated if he felt this was a good deal, she would back him up on it.

Councilmember Perry asked how they promoted this the first time. Clubhouse Superintendent Moynihan responded the first time one email was sent, there was a sign on the front of the building, a sign on 70<sup>th</sup> Street, and 80<sup>th</sup> Street, stating three years, \$177, with a phone number. Nothing was done online. It was done in person and by phone. Councilmember Perry stated she would like to have residents see this at the same time as current members. She has heard that some residents did not feel they had a chance before it sold out. Clubhouse Superintendent Moynihan responded that any resident that gets in, in that week would not have a problem. He stated MMC has told him he would see a 20-25% drop in the people who had the membership last time. They cannot just rely on renewals.

Mayor Tourville stated then there is not the benefit of thanking people that have supported it for three years. He suggested it possibly be done the first three or four days. He stated there was a resale one year ago with approximately 100 cards that had never been used. He asked if there was a way to find out why some are not re-upping. Clubhouse Superintendent Moynihan asked if he should worry about those that did not come back, or focus on those that are new coming in.

City Administrator Lynch asked if this item could be placed on the August 10<sup>th</sup> City Council meeting Consent Agenda.

Park and Recreation Director Carlson stated for clarification the following:

- The goal is to bring it back on August 10<sup>th</sup>.
- The City Attorney would be looking at the Contract.
- The price will be \$349.00.

He stated he was unclear if they were offering it to returners first, then residents, and then general public, or if they are combining the first two groups. Councilmember Piekarski Krech suggested the first two or three days be for returners only, and then open it up for residents. The thank you's could still be done this way. She commented that she did not want to extend the weeks out too far.

Clubhouse Superintendent Moynihan stated it could be open for three days for returners, then it goes to residents, and then the general public.

### 3) **Pavement Management Plan:**

Public Works Director Scott Thureen updated the Council on the Pavement Management Program as follows:

Program History:

- Adopted in July 2001.
- Established use of ICON Software for tracking pavement condition and estimating rate of deterioration.
- Established Pavement Condition Index (PCI) and scale range for considering various major maintenance treatments. Scale is rated 0-100. New street is rated 100. As it ages it drops down the scale.
- Established initial funding policy. Full reconstruction is most costly. Mill and Overlay is the least costly.

He discussed the model used for pavement management stating there are three groupings:

- Good condition is 66-100.
- Marginal is 36-65.

- Poor is 0-35.

He stated when pavement is constructed, it is asked what you can expect for a useful life. Useful life is when the condition is so bad complaints come in and staff is spending more time patching potholes than they would like to. The idea for implementing the model is if certain treatments are done at an appropriate time, the life of the pavement can be extended.

Types of PMP (Pavement Management Program) Treatments:

- Crackseal
- Sealcoat
- Mill and Overlay – Assumes there is enough thickness of bituminous where they can mill off the top 1 1/2-2".
- Full-Depth Pavement Replacement – All of the bituminous is taken out and replaced. Done when the pavement has deteriorated.
- Full-Depth Reclamation – All pavement comes out, rework the aggregate below.
- Partial Reconstruction – Replace all aggregate.
- Full Reconstruction – The natural material below the aggregate base and pavement is not draining adequately or has frost issues. Reconstruction of everything takes place.
- Full-Depth Reclamation – Rural – All existing aggregate is milled up, mixed with whatever is there for natural aggregate, pave on top of it. There has not been many of these within the City.
- Broad Area Patching – Rural – Began in 2013. In the rural part of the City, roads were in tough shape. They were installed in the 60's and 70's. The design cross section was different then and may not have had an aggregate base. Now it is basically an overlay, it is prepped and cleaned up, they tack it and put two inches of bituminous on top. It is expected getting 10-12 years out of these. The benefit is when milled, there would be adequate aggregate base. When it comes time for the project, that project cost should be less.

Councilmember Bartholomew asked about the Geotech fabric, how long have they been using the system, and if there has been any failure with it. Public Works Director Thureen responded that was not used from the beginning. He stated he would get back to him with the answers to his questions.

Mayor Tourville asked for more information and the difference in price from reclaiming on rural versus full rural reconstruction. Public Works Director Thureen responded they never envisioned trying to do it twice. It is a heavy-duty band aid that would give them years so they can try to pick up worse condition streets that carry heavier traffic. This type of project is cheaper than a similar project in an urban area.

Public Works Director Thureen displayed a map of what they have done through broad area patching to date and the streets they intend to do. The CIP the Council approved included money in pavement management to be used to cover all the streets in broad area patching that needs to be covered. He stated this is in the program for 2021, 2022, and depending on prices, it may go into 2023. They feel they should be in good shape for a while. To date approximately 8.5 miles of two lane has been done with broad area patching. There is another four or five miles scheduled throughout the remainder of 2020.

Mayor Tourville stated citizens do not believe the City spends enough on pavement management, asks why they are assessing, and why they need to petition in order to get streets worked on.

Public Works Director Thureen discussed the Results of Geotechnical Analysis as follows:

- Three separate studies in 2013, 2018, and 2020 covered about 85% of the system.
- Identify PMP treatment needed per the City's current standards.
- Estimated cost to address identified needs (\$151 million in 2020 dollars).
- Confirmed issue with use of recycled concrete aggregate in aggregate base.

He stated in looking at the model, they have the mill and overlay which is the least costly major maintenance, with the top end having the full reconstruction. Based on the information, could they do something less than a full reconstruction and still get what they are looking for, or have streets that were potentially mill and overlay candidates, but with what is going on below bituminous would it be a waste of money and would they need to do something more substantial. They are trying to break this down into greater detail with the study.

He stated something that came out of the study was the issue with the stripping. Two things were brought up, one being traffic volume and the second is that MnDOT had a spec called Class 7 (recycled concrete aggregate) that could be used. Early projects in the South Grove area had original streets put in without storm sewer. When reconstruction was done in the area from 2006 to 2011, they were able to work up the top foot and recompact. He stated the base that went on top of that was the Class 7, they are actually seeing premature breaking out there as a result of stripping. Because of that spec, everyone is having the same issue, and as a result of that the specification was changed for the aggregate base. He stated they still allow some recycled but keep it at no more than 25% with the remainder being crushed rock. The first project with that new spec was Broderick, done in 2015.

Public Works Director Thureen stated when breaking things down with all of the segments and recommendations that came out from the Consultant, it was \$150 million dollars in 2020 dollars. Staff has been looking at the figure and streets and considering a less costly alternative to get the same life. He stated streets built from 2000 to 2009 would eventually become good candidates for mill and overlay. The concern would be to catch the mill and overlay at a time when it makes sense, if waiting too long, they lose the opportunity and could be looking at additional costs and major maintenance. He stated as a result of the geotechnical analysis, in the past these all would have been full or partial reconstructions. Now they have been able to look at doing full depth reclamation, or in some cases, pavement replacement. One of the goals of the analysis was if they could right size the projects and save money.

Councilmember Bartholomew asked when they would have the right sizing analysis. Councilmember Piekarski Krech asked if this included all streets prior to 1960 or just the ones that still need to be done. Public Works Director Thureen responded from 2000 on. The South Grove reconstructions are in there. Mayor Tourville stated maps can be found online and people will call and email and ask how to figure them out. He commented it would be useful with the different colors but asked to have a chart that says how many miles and the amount of money to be spent. For example, it could say in 2013, 12 miles were done, and \$7.8 million dollars was spent. Public Works Director Thureen stated that costs are going up over time. No two projects are the same. On a square foot basis, they are probably paying almost three times what they were in 2005.

Mayor Tourville asked if that was a combination of labor and product, more product, or more labor. Public Works Director Thureen responded each project is different but bituminous pricing is one. Most of the reconstruction projects have a storm sewer component. There have been updated standards for stormwater management. The amount of rain they have is more than when some streets were built. When they go in, they discover the system is inadequate and there is a need to add more catch basins to pick up more water.

Public Works Director Thureen stated the ICON model shows the 30-year projection and shows based on an annual budget amount what it would predict would happen with the system condition based on a certain estimate of funding. He stated there is a need to continue to find more money for pavement management to stop the decline, stabilize it, and hope to get it back up. Their goal for the system, on a 100-point scale, would be to have a system average of 70. The City may be the lowest of neighboring Cities who average about 80-85 of their goal on their systems.

He stated after approving the five-year CIP, Staff put together a ten-year CIP for pavement management. There were a couple assumptions along with this. This is assuming they are following the current model

for pavement management. This assumes the levy for pavement management would increase \$250,000 a year for 10 years. He stated he asked Ehlers if there would be bonding, and there was in one of the earlier years. He stated a couple of larger projects were pushed up for 66<sup>th</sup> Street up to Concord on Dawn Way. They have been waiting since 2011 to have their streets rebuilt. He stated for example, it picks up streets where there have been petitions, streets that have been waiting a long time and in terrible condition, and introduces the mill and overlay projects they don't want to miss when they are still viable. He stated this shows \$47 million dollars in the next ten years. They need to do more than that if they are going to stop the decline globally in the system.

Councilmember Bartholomew stated a few meetings ago they accepted in the Consent Agenda a petition for improvement on Delaney. He asked if that reflects the movement, or if Delaney is still set at the year 2026. He commented he thought they would have been moved ahead due to having a petition. Public Works Director Thureen responded if it is moved ahead, they either need more money or push other projects.

Councilmember Perry asked if costs include inflation. Public Works Director Thureen responded that is just 2020 dollars.

Public Works Director Thureen stated the list says 16 miles. In reality they should be attempting to do between 50 to 60 lane miles every ten years. The following Miscellaneous items were discussed:

- Size of paved street system is about 307 lane miles. It will continue to expand as the Northwest Area develops.
- Continue to assess per the assessment policy rates. Hold to the policy rates if the benefit analysis justifies it.
- Add an assessment rate for full depth pavement replacement: 65%.

Councilmember Piekarski Krech asked when that is done, if the Council could be given examples of what they have done recently and what the change in the assessment could have been.

- With current obligations, the Municipal State Aid construction allocation will not be available for use in the PMP until 2022 (or later if MSA funds are used for 117<sup>th</sup> Street). 20% is eligible to be on the State Aid system. Every year they go back and look at other segments so they can add streets. The Cities allocation has a maintenance component (received in two checks, every six months) and is used in pavement management for the crackseal/sealcoat program. The balance, 75%, sits. He stated when there is a State Aid street which has been added to the MnDOT system, work is done and meets State specifications, they can request drawing from that allocation and using it toward the project or parking it in a fund and spreading it into other street work projects. The allocation is spoken for until late 2022, early 2023 due to a number of large projects. Those include the work on Highway 3, adding 65<sup>th</sup> Street, Broderick, and used State Aid for similar costs on the County project such as the roundabout on 70<sup>th</sup>. They may also use it for Argenta and 70<sup>th</sup>. 117<sup>th</sup> Street is also one.
- The City has bonded for PMP projects six times since 2006 (for nine projects). In recent years they have attempted to pay it with cash. Historically they relied on bonding.
- The deteriorating condition of the street system requires increasing efforts by street maintenance to patch potholes. In 2019 this task required 3400 staff hours and costs for materials and contractor assistance equaling \$270,700. Maintenance crews spend a lot of time patching potholes. He stated one of his goals is that they spend less time on this because there are a lot of things, they are not getting done that they should. Especially with regards to stormwater maintenance.
- As streets constructed to the current design standard reach the point where an initial mill and overlay is needed, projects must be funded. This effort will need to begin in 2022.

Mayor Tourville commented the State has already notified Cities and Counties that collections are down 30 to 40% because there is not much of a gas tax due to less people traveling.

Public Works Director Thureen stated they had an advance approved for a portion of the costs of 70<sup>th</sup> and Argenta. The City was approved for the maximum of \$4 million dollars and that has gone away for this year and next year. He stated he has heard there could be a reduction in the allocation for next year by 15%. Mayor Tourville stated the only way they could afford to do 117<sup>th</sup> Street would be to do a turnback beforehand or get help on bonding. He stated 117<sup>th</sup> should not stay a City street. He stated the project is huge and could offset/affect a tremendous amount of City projects they would be able to do. He suggested keeping the communication open with the County on 117<sup>th</sup> Street.

Public Works Director discussed options for accelerating program:

- Bond. He stated they would probably need to rely on bonding to try to advance things more quickly.
- Increase PMP Levy. He stated his strong recommendation for 2022 through 2026 would be to work with Ehlers and see what the impact of a significant increase would be. This would be \$1 million to \$1.5 dollars a year for each of those years.
- Reduce Design Standard. Another option would be to put in a lesser treatment. They would get a shorter life out of it but would cost them more because they would be going back there more often doing things. This is not a preferred preference. It may have to be considered in some cases.

Councilmember Perry asked if that may cause problems in the future when they come to replace roads because some of the shorter-term ones need to be replaced as well as some longer-term roads. Public Works Director Thureen responded it would look great, they may get 10 to 20 years out of it, but over the years what is below has deteriorated further.

- Reduce Street Width when Reconstructed (where feasible). There are streets in the City they could consider narrowing. The standard is 36 feet from face of curb to face of curb. That allows parking on both sides and a thru lane in each direction. He stated there are some streets that are 42 or 44 feet wide that are not needed and may create speeding conditions. This may be a continued recommendation from Staff where they believe it makes sense.

Councilmember Bartholomew asked how many miles of road were 42 to 44 feet wide. Public Works Director Thureen responded he did not know but would get that information.

Councilmember Piekarski Krech asked if they reduced streets less than that. Public Works Director Thureen responded parking on one side would be to go to 28 feet on a local street. Collector streets have higher traffic.

Mayor Tourville stated there are several streets that are less than 12 years old that only have parking on one side. It was done on purpose for cost, maintenance, and for sustainability. He asked to let the Council know if Engineering takes a look at a street that it may work on.

Public Works Director Thureen stated he would be working with the Finance Director and Ehlers to put some numbers together. He will address the concern about petitions and moving them up. He stated there are three petitions the Council has seen and that they will be starting feasibilities on some soon.

City Administrator Lynch stated it sounds like there is a funding shortage. It says 16 miles in 10 years which is an average of 1.6 miles needed, \$47 million total construction costs for approximately \$4.7 million dollars per year. He stated the five-year CIP average, with the \$250,000 annual increase, \$2,750,000 which leaves a gap of \$1,850,000. He asked if that was how things worked out. Public Works Director Thureen responded he looks at it differently. When looking at the types of projects and the bigger

numbers, he felt more was needed. Looking at fixed funding, they have PMP, Franchise Fees, and State Aid Maintenance. It is project specific when they have a State Aid street and needs to be used for all of that project. He stated Staff speaks about whether it makes sense to draw on it, or park it, and figure out a way to allocate so everyone benefits. None of the projects, except for Broderick, in the last seven or eight years has been State Aid. They have been doing projects that do not benefit from that funding source.

Councilmember Piekarski Krech commented it probably does not help when there is such variation in what will hold for an assessment. She stated there has been many with a determined amount, but some people would only hold for another amount, and then Council reduces it further. This could create a lot of problems. Public Works Director Thureen responded one of the larger problems with trying to package projects is to look at housing stock and try to get a grouping in the same class. He stated with the two projects in the Dawn Way neighborhood, there is a tremendous difference from the bottom of the bluff as you come up and go West, values increase.

Councilmember Bartholomew stated he was not in favor of parking. He is more in favor of aggressive use of the funds. If looking at a given year and using as much available funds as they have to get done with the project, even if having to push a project ahead or back, he would rather see that creativity versus parking funds. He stated he would rather use the funds instead of building up cushions. He believed in taking advantage of the available funds they have and being aggressive as a Council. He stated even with bonding, as much as it is a problem, to consider that as a more relevant tool to get ahead of the curve.

Mayor Tourville stated they know they have more streets to fix than they can afford. It is said that every ten years they should be doing 50 miles. They have 16 miles and are not catching up. He agreed with Councilmember Bartholomew's comment to try to be aggressive. He stated with regards to petitions, if not at the 20% they cannot do the project. He stated people do not understand. They want to fix streets, but the issue is paying for them.

Public Works Director Thureen stated instead of doing feasibility and design one year and construction the next, they want to try to begin the process two years in advance. This gives time to work with neighborhoods and move to bid a project late winter or early spring. They are trying to start that process earlier.

Councilmember Piekarski Krech asked Public Works Director Thureen if they were any better off today than they were when he first started here. He responded they have done a fair amount of work, but the system may have aged longer than it should have been allowed to.

Councilmember Bartholomew asked if the right sizing analysis could be sent.

Mayor Tourville stated they will meet at 6:15 p.m. next week with the regular City Council meeting at 7:00 p.m. Councilmember Piekarski Krech stated they are looking at the EDA Budget and suggested looking at the Budget before it comes out. She stated they may also try to get an update from the Convention and Visitor's Bureau on what they have been doing during Covid.

**B. Adjourn:**

**Motion by Piekarski Krech second by Perry to adjourn the meeting at 8:01 p.m.**

**Ayes: 5**

**Nays: 0      Motion carried.**